

# Clean Cities Regional Peer Exchange

Mark Riley, Regional Manager, Eastern US June 28, 2007 Pittsburgh, PA

# **Clean Energy**



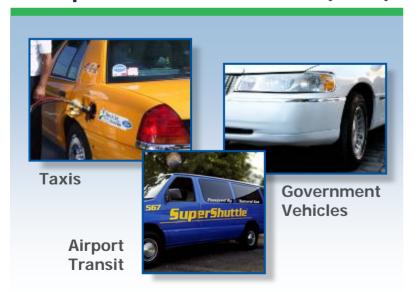
- Publicly traded company (NASDAQ: CLNE)
  - 100+ employees
  - US and Canada operations
- CE Model- Turn-Key Natural Gas Fuel Provider
  - Full-service from grant support and commodity pricing, to on-going station operations and customer service
  - Fleet-only or Public-access stations
  - Clean Energy Finance
  - LNG Production
- Business Development through partnerships and public policy
  - Vehicle and Engine Manufacturers
  - Demonstration programs
  - CONSENSEUS.org
  - Establishing regulatory, tax, and financial advantages for NGVs

# **Clean Energy**



# Leading Provider of Natural Gas As a Transportation Fuel

#### **Compressed Natural Gas (CNG)**



#### **Liquefied Natural Gas (LNG)**



# Established, Proven Business

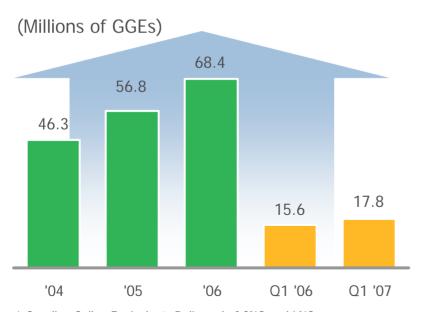


### **Leading Market Position**

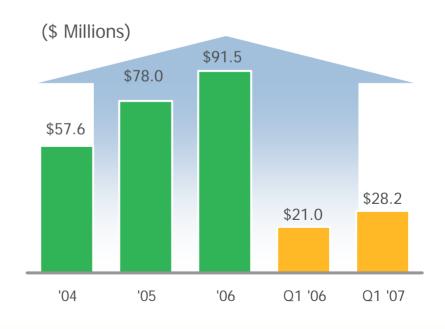
200+ Fleet Customers 14,000 + Natural Gas Vehicles

172
Natural Gas
Fueling Stations

#### **Growing Volume\***



### **Increasing Revenue**



 $<sup>^{\</sup>ast}$  Gasoline Gallon Equivalents Delivered of CNG and LNG

# Clean Energy

# What is Fueling Clean Energy's Growth?

- Unique Suite of Services
  - Grant Support- \$65,000,000 SO FAR!!
  - Clean Energy Finance
  - Pay 100% Capital Expense for Qualifying Customers' Infrastructure
- Aggressive and Targeted Marketing Effort
  - Vehicle Demonstrations- Refuse, Airport Shuttles, Taxicabs
  - Focus on Heavy-Duty- Refuse/Recycling, Transit, and Seaports
- Economic and Regulatory Drivers
  - Cost of Conventional Fuels
  - New Diesel Standards and Technology
  - Greenhouse Gas and Energy Regulations
  - Port of Los Angeles and Long Beach- Clean Air Action Plan

# **Key Market Segments for NGVs**





#### **Airports**

- We Currently Serve 18 Major Airports
- Expansion Plans in the U.S. Require Mitigation
- Ongoing Emphasis on Reducing Tailpipe Emissions
- 156,000 Taxis in 2004



#### **Seaports**

- Within 5 Years, Ports of LA and Long Beach Are Targeting to Retrofit or Replace 10,000 Diesel Trucks
- Focus on Converting Yard Hostlers to Natural Gas Vehicles



#### Transit and Refuse

- We Currently Fuel 2,900 Transit Buses and 790 Refuse Trucks
- 200,000 Domestic Refuse Trucks and 80,000 Domestic Transit Buses
- Smithtown, NY Mandate



# **Working With Clean Cities**



- Developing Target Markets Within Coalition Territory
  - Evaluation of Target Market Segments (Transit, Trash, Airport)
  - Develop Joint Marketing Plan
  - Grants and Regulatory Assistance
- Supporting Coalition Activities
  - Event Sponsorship
  - Participation on Boards and Committees
- Resources
  - Personnel
  - Marketing Materials

# Resources for Your Coalition



- Consenseus.org
- All available at www.cleanenergyfuels.com



#### Refuse Industry

Clean Energy designs, constructs, operates, maintains and finances state-of-the-art CNG and UNG fueling sta-3020 Old Runch Par tions specifically equipped to meet the particular needs of of Breach CA 90740 562,493,2804 refuse fleets, including both

collection vehicles and roll-off A growing number of U.S. oties are requiring natural gas refuse trucks as part of a franchise process. Manufacturers such as Summins-Westport, John Deere and Clean Air Partner offer heavy duty natural gas engines well suited to the





One of the nation's largest refuse collection companies, Waste Manager had become keenly aware of the increasing scrutiny directed at diesel exhaust Following the success of Clean Energy partner

SunLine, Waste Management made the strategi decision to convert a portion of its fleet to compressed natural gas. Working closely with key Clean Energy executives in 1998, the refuse leader secured the grant funding needed to replace 33 of its desel refuse collection trucks with natural gas. Waste Management then

partnered with Clean Energy to design, build, wn and operate a CNG tueling station capacities assessing the needs of its Palm Desert fleet. Carefully reviewing the our fueling options Clean Energy designed and installed a time-fill system that best served current wling needs and can be easily modified to accomodate the entire residenal and commercial collection fleet. Now in operason, the site is a combined time-fill, fast-fill station with fleet access. With a compressor capacity of 800 standard cubic feet

per minute (scfm), the

station fuels more than 60 refuse trucks overnight.

hour fleet access dispenser allowing other local fleets, such as municipalities and

Following the success of the project in Palm Desert, Waste Management expanded its deployment of natural gas trucks to Corona (LNG), Irvine (CNG and Moreno Valley (CNG), turning to Clean Energy as the fuel provider for these new facilities. for Smithtown, NY Starting in January, 2007, all refuse collection operators designated to serve the 116,000 residents of site LNG station has been an ideal solution for the Town of Smithto Morcal's needs and ca New York must switch from diesel to natural-gas accommodate up to 50 refuse trucks per day. powered trash trucks. This pioneering public health mandate represents a first for any New York State

municipality. To provide

cost-effective access to

CNG fuel for local trash

price fuel contract with Clean Energy. In nearby

Hauppauge, Clean Energy operates a full-service pub

When expansion and

lic access CNG fuel station

upgrade efforts are com-

this Clean Energy facility

will rank as the largest

CNG station on the East

haulers, the Town has signed a long-term fixed

At Brisbane and Southern San Francisco County. dedicated UNG fueling stao for Norcal Waste Systems, Inc., the largest private refuse hauler in California and fifth larges in the nation. Norcal currently operates a fleet of Class 8 tractors powered by the Cummins-Westport ISX-G engine, Using UNG, Norcal's transfer trucks are able to carry more fuel while still meeting stringent weight requirements up to 600 miles round per day. Clean Energy's on





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NO Sive Ford Road HORSelle, New York 11742 you'll see on the streets of Smithtown, New York will be powered by cost-effect two, environmentally friendly

existed natural gan





safeguard health and envicongues coulty the Town has mandated that trash haviers contracted to serve Smithtown's 35,000 house holds must switch from desal tracks to CNG-pov

Use of Natural Gas ered models. New seven year trash collection agre ments with four refuse comnanies go into effect on January 1, 2007. This move with the inclusion of the natural gas requirement, represents a first for any New York State municipa

> and quiet operation, the newest models of natural gas refuse trucks currently exceed 2007 federal emita control requireme est 2010 standard adustry experts report that atural gas helps pre pollution because it burns deaner than diesel and reducing harmful vehicles enizzions significantly

even-year life of the new contract period, we'll reduce he emissions of harmful. nitrogen credes by roughly nes you and the emitte of desel particulate matter by about 15 tons," said Russell Barnett, Smithtown's Director of Environmental

> To support the transition from desel to natural gas,





#### HALLAHAN TRUCK SALES Clean Energy

www.vear.foed-price-co supply CNG fuel to all Smithtown's refuse trucks Clean Energy's local CNS station will supply fuel to and the public at large. Newly expanded and upgraded, the station is the largest public access CNG fueling station on the East

Controvan's Supervisor Pytrick Vecchio estimates that, in addition to emilion mental and health benefits. the new natural gas refuse trucks will significantly reduce trush collection costs for the Town, as well as its

Over the Me of the contract with Clean Energy. Smithtown expects to displace over two and half million gallors of petroleum.

And Town leadership aims to accomplish that while activing major air quality improvements and protect ing the residents from the costs and uncertainty of an unstable oil market.

Smithtown's decision to switch to natural gas was up in diesel prices has made natural gas attractive for more than environment than desel," Vecthio said



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763 Blue Foint Road Holtzville, New York 11742 631 475 8220 www.hallahantrucks.com

The New York Times July 30, 2006 OP-ED CONTRIBUTOR

SCARE may think Sentitown an unlikely gioneer in a major technology revolution. But last month, leaders of this community of 116,000 mode a belonic decision: by larvairy, all etion musts senting the town must be powered by natural gas invited of diesel fuel. Seathtown is with first community on the Sant Coast to do this, and, if we're kicky, other come will follow its lead.

Why should communities buy new, different and wemingly more expensive refuse trucks? The big heavy direct trucks, proxiding an essential selection, trumble down recidential streets national/de largely sprunned by ottown briefles, of course, they don't plot up the trush on times. But recent research conducted by inform, under my leadership, shows that see can't affect to sprune them argencies.

The more than 135,000 refuse trucks on American roadways are major polishers, emitting enhant that contains sost, smool forming nino-on nodes and a valent of accompanies once very doctable. Then exhibits are one of the main reasons that at least 150 million. American the million where the air quality violation hashinducked set by the United States Enancemental Protection Agency, and that even are all maning rates of upper empeating flavores, repectally among distores and the observer.

As a time when thread States inflance on foreign oil is a floof-page concern, these trucks also consume lugs amounts of petroleum-based desired but. Averaging only 2 of miles per gallon, each stuck burns about 8,000 gallons of desert but a pain. A united competition increases for deserted page of oil of oil or country could soon floor on only price spikes but also supply dangerons that affect both the cont and the tribulating of units sentens.

Fortunitely, there's some good news. The huge policiting devid fleets could become much cleaner and targety independent of foreign oil over they powered by making the White more than 60 persons of the cold us use in imported much oil it has more than 60 persons of the cold us use in imported much of it has more than 60 persons of the cold us use in imported much of it has more than 60 persons of the cold us use in imported much of the human fleet present of the cold use of

As a bonus, natural gas trucks are much quieter than deed trucks and produce fewer greenhouse gates. Use of these deaner, quieter trucks not only safeguards the health and quality of life in our communities but it also protects sansation workers who breathe truck, furnes

One of natural gas trucks also lays the groundwork for a longer-term shift to trucks powered by mnewable pollution-tree hydrogen, Natural gas to the pathways to the hydrogen real seconds of the many similarities between the two gaseous fusts and the technologies needed to gaseous facts when hydrogen mucks family an expensive conservables, the firster operating, natural gas trucks will be posted to make that dish. I call and gaseous accordance of the premary source gaseous g

From 2003 to 2005, the number of communities in the United States operating natural gas trucks doubled to 57 from 26, and the number of books expanded to almost 1,500 from 760. California, the leader in embesting this sec

But in 2005, Congress enabled legislation providing financial incentions to buy and use alternative fivel vericles, including natural gas trucks, and Albarry jump at in palse significant additional basis incentives. So 2006 is the year when other states and communities — expe-ciacly have been palsed by the palse significant additional basis. The new incentives will legisly to highly being controlled by the palsed states and provided by the palsed states and the palsed states are palsed to the palsed states and the palsed states are palsed to the palsed states and the palsed states are palsed to the palsed states and the palsed states are palsed to the palsed states are palsed to the palsed states and the palsed states are palsed to the palsed states and the palsed states are palsed to the palsed states and the palsed states are palsed to the palsed t

Smithtean's supervisor estimates that over the sever-year life of the totan's new contract, the 30 or so natural gas trucks self give smithtean residents cleaner as, reduced costs and elements the need for noise than 2.5 million galories of proclaims. The alone will no being CIFEC to its knees, but if Smithtean becomes a model for the rest of the East Coast, who sinces how broad its impact might be.

Joanna D. Underwood, an environmental consultant, is the founder and former president of inform, a nongroute research organization

#### **Conclusions**



## **Growing Demand**

Alternative Fuels
Are Changing
Transportation

#### Clear Benefits

Natural Gas is Cheaper, Cleaner and Domestic



# Market Leadership

Market Maker with A Track Record of Growth

# Industry Insight

**Experienced and Well-Connected Team**